Central Intelligence Agency



	DIRECTORATE OF INTELLIGENCE	NOT MICROFILMED
	10 August 1987	For Data Entry Only
Near-Term Outlook f	or East Asian Competitiveness: Spotli	ght on the NICs
	SUMMARY	
produced by the surplus over the bilateral trade re	r, the fourth in a series of regional econ Directorate of Intelligence, forecasts the next two years and highlights the grow lations between the United States and to ountries—South Korea, Taiwan, Hong Kor	e East Asian trade ing importance of he region's newly
		25X
balance with the a surplus of abo for by Japan, mo by the region's f Productivity imp	on, East Asia has transformed its mercha rest of the world from a deficit of \$1.6 ut \$105 billion in 1986. Although a majo ost of the recent growth of the surplus i NICs, a trend that will continue over the rovements, continued low regional wage of trade should more than offset strong	billion in 1980 to prity is accounted is being generated next two years.
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nformation available as ueries are welcome as	s of 10 August 1987 was used in its prend may be directed to the Chief, Southe	paration. Comments and 25X1 25X1
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The product pattern of East Asian trade will continue to change to the NICs' benefit during the next two years. Manufactured exports have increased steadily, now accounting for nearly three-quarters of regional exports. This will intensify, in our view, as Japanese producers move further along the cutting edge of technology in microelectronics, advanced structural materials, and other industries, allowing the NICs to expand their sales of steel, electronics goods, integrated circuits, and videocassette recorders in Western markets. Meanwhile, the resource-rich, less developed economies of East AsiaChina, Indonesia, Malaysia, Thailand, and the Philippineswill continue to replace the NICs in the production and assembly of low-tech, labor-intensive manufactured exports, such as textiles, garments, and consumer electronicsusually in joint ventures with subsidiaries of US and Japanese companies.	25 X ^
Growing trade surpluses with the United States are forcing regional governments to consider a variety of policy adjustments to correct the imbalance. The NICs especially are under pressure to abandon foreign exchange rate policies that depreciate local currencies against the yenmaking their exports more competitive on world marketsby maintaining basic parity with the US dollar. The NICs are opting instead to reduce barriers to Western imports, to liberalize capital markets, and to increase overseas investment. We believe that when the NICs complete the process of realigning their exchange rates to more realistic levels, probably by mid-1988, the region's LDCs will become more competitive with the NICs in third country markets.	25X ⁻
The problems caused by the large East Asian trade surplus with the United States will be further compounded by continuing changes in the range of products being traded. Trade across the Pacific increasingly involves high-technology products—such as microprocessors and optoelectronics—in head—on competition with Western manufacturers. This, coupled with further regional diversification across a wide range of product lines, including electronics, steel, textiles, shipbuilding, and machine tools, will intensify existing trade frictions between East Asia, and the United States and Europe.	25X6 25X6
In this assessment, East Asia includes: Japan, Australia, New Zealand, Taiwan, South Korea, Singapore, Hong Kong, China, Indonesia, Malaysia, Thailand, and the Philippines.	25X1

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East Asia's Tr	ade Offensive	
have led to a coupled with volume transform believe that the	oriented trade and economic policies of many East Asian governments near doubling of regional exports since 1980 to about \$430 billion. Very modest import growth, East Asia's merchandise trade balance has need from a deficit of \$1.6 billion to a surplus of about \$105 billion. We see changing product pattern of East Asian trade—as area economies move logical ladder—also reflects the region's growing economic maturity.	2
provided by th flexibility to ac experienced a to move too q its mistake and	chip for the region's trade offensive in recent years has increasingly been be NICs, where market-oriented economic policies produced sufficient djust to changes in the international environment. Singapore, for example, contraction in 1985 partly because of high-wage policies and an attempt uickly into high-technology industries. The government quickly realized took immediate action, including a two-year wage freeze and decreases uployer social security contributions.	2
economic polic The region's e development, a bureaucracies the market thr and development average annua	Cs' success is largely the result of market-oriented, outward looking cies, combined with government programs to support capital formation. conomies have, by and large, encouraged private-sector leadership in allowing the marketplace to efficiently allocate resources, and creating that are responsive to entrepreneurs. Countries that have tried to counter ough government intervention have generally had inferior records of trade ent. In the period 1973-85, for example, the Philippines recorded an il inflation-adjusted per capita income growth rate of only 1.1 percent, 6.5 percent for Singapore, 6.3 percent for Hong Kong, and 5.4 percent for	2
against the US comparative acthe macro leven the NICs' over of the high years against the US aga	eve the correction of the yen, which has risen as much as 60 percent dollar and NIC currencies has done more than anything else to shift dvantage among East Asia's diverse economies in favor of the NICs. At el, we estimate that the higher yen has added as much as \$10 billion to all current-account surplus since late 1984. At the micro level the impact in is vividly demonstrated in textiles, shipbuilding, and steel, where its to move to a higher technological plane in response to weaker profits in advantage of by the region's NICs.	
Japanes continu items s ultrathio that the	ero growth in 1985, for example, textile sales by the seven largest se producers during 1986 fell 10 percent. But Japanese producers ed to diversify product lines and actually expanded sales of higher tech uch as polyester film, a key ingredient in videotapes, synthetic resins, and in fibers. The net effect, according to Industrial Bank of Japan analysts, is industry is surrendering the middle ground to standard filament makers an and South Korea. These, in turn, boosted textile exports 25 percent	

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last year despite quotas in many markets.

- Only two of Japan's top seven shipbuilders reported profits last year, as the price differentials with South Korean shipbuilding yards widened to 40 percent on delivered tonnage. According to press reports, moreover, what earnings Japanese shipbuilders did claim were sourced to nonship enterprises, such as warehousing, trucking, and hotels, into which the industry is increasingly diversifying. As a result, the Japanese Ministry of Transportation expects that 20 percent of shipbuilding capacity will be eliminated by the end of 1988—to the benefit of Singapore, South Korea, and Taiwan, which have tripled their share of global production since 1985 to about one—third of all orders.
- Regional adjustment is most visible in steel, where Japan's five largest producers expect to rack up losses of \$2.4 billion in 1987-88. The Industrial Bank of Japan estimates that by 1990 steel production will constitute no more than 2.4 percent of GNP, down from 4.4 percent in 1984, even though Japan is likely to retain the world's largest production capacity at about 90 million tons. Japanese producers are diversifying product lines and are banking on investments in producing new materials, such as carbon black composites, titanium, ceramics, and silicones. As for South Korea and Taiwan, strong domestic consumption estimate the two countries are adding production capacity at a rate of 10 percent annually.

Depressed oil and commodities prices, low international interest rates, and low labor costs—hourly wages in South Korea, Taiwan, and Singapore, are about \$2 per hour, compared with \$10 in Japan, and \$13 in the United States—also have sharply improved the efficiency of domestic investment, bolstering NIC productivity and export competitiveness. In the last six years the NICs have not only been able to more than double their exports to the United States but have also managed to increase their sales to Japan by 63 percent. Collectively, the NIC current—account surplus now equals roughly 10 percent of their combined GNPs. Japan's large current—account surplus equals roughly one—third of the NICs' in relative terms.

Pressure For Policy Adjustments

Large surpluses in the NIC's external accounts have produced a wave of East Asian policy initiatives to correct the imbalance. All NIC governments are engaged to some degree in deregulating domestic industry, lowering tariffs, reducing quantitative restrictions on imports, encouraging foreign investment, and privatizing state-run enterprises to improve efficiency. We believe that policy initiatives under way and the continuation of protrade economic policies will lay the foundation for an even greater competitive edge over the long term, while prompting the region's trade- and current-account surpluses to grow during 1987-88.

First, regional central banks are adopting cautious exchange rate policies designed to promote long-term structural adjustment while protecting their trade accounts over the short term. During 1980-84, not one of the NICs' currencies matched the dollar's appreciation: central bank intervention helped push currencies lower to maintain export competitiveness. Although South Korea and Taiwan have allowed their

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currencies to strengthen somewhat against the dollar since last year, both currencies are still sharply lower in real terms than at the beginning of the decade (see figure – Indices of Exchange Rates). Seoul has studied revaluing the won, but the local business community is fearful that such a move would severely damage the financial viability of export enterprises and create widespread unemployment. The same reasoning appears to apply in Taipei— where half of GNP is exported. Last March, Taipei accelerated measures to liberalize and internationalize Taiwan's trade and financial policies to head off growing US pressure to revalue the currency. Taipei's main concern, however, is to moderate the pace of appreciation of the new Taiwan (NT) dollar to allow local manufacturers, particularly the small— and medium—sized enterprises that dominate the economy, time to adjust.	25X
East Asian Trade Imbalances: The European Perspective	
While threatened protectionist barriers in the United States are prompting the region's exporters to divert their exports to Europe, EEC policymakers are discreetly warning East Asian NICs to start showing "more restraint" in their exports. A surge in imports from the NICs of up to 50 percent in 1985 resulted in an estimated \$3 billion trade deficit—a three-fold increase over the previous year. EEC officials readily admit, however, that much of this results directly from the decline in the value of the US dollar and related Asian currencies relative to European currencies, which makes Asian goods more competitive in European markets.	25 X
Although the EEC has not made public statements urging the region's NICs to revalue against the US dollar, cries of alarm by Europe's textile, steel, and shipbuilding sectors are beginning to alert East Asian countries to the protectionist dangers they may face unless they curb exports. According to figures published by the EEC Confederation of Textile Importers, for example, EEC imports of East Asian garments and textiles grew by as much as 15 percent in the first six months of 1986, and despite a strong desire to liberalize Europe's heavily protected steel sector, the EEC has nonetheless agreed to renew its voluntary restraint pacts with a number of Third-World steel producers, including South Korea, for another year.	25 X
As a first step in eliminating what they see as "unfair advantages" given to the NICs under EEC's trade regime, the community recently phased out 11 products exported by South Korea and Hong Kong from its generalized system of preferences—including such products as footwear, gloves, jewelry, electric lamps, quartz watches, and toys. In addition, EEC officials are expected to take tougher and swifter action against counterfeit exports from East Asia. Under a new community "instrument" which gives Europe the right to take action against illicit trading practices by rival exporters, the International Federation of Audiocassette Producers recently requested the EEC to take punitive action	
against Indonesian exports of counterfeit music cassettes.	25 X 1

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In our judgment, the NICs can be expected to seek several policy alternatives to avoid sharp corrections of their currencies. Both Seoul and Taipei seem to be leaning to modest capital market liberalization, which would permit local currencies to	
Taipei believes that liberalization of exchange controls would expose the NT dollar to speculative pressures that would weaken the currency in the long run. In addition, several economic ministries appear to believe Taipei's massive \$60 billion in foreign reserves are required to cushion the NT dollar against possible future speculative outflows. The cabinet in May endorsed proposals that will allow exporters to retain foreign exchange, and local residents to buy foreign financial securities and real estate. Controls on capital inflows, however, which were implemented for the first time in March in an effort to staunch financial speculation, will remain in place. Moreover, even after the new regulations on capital outflows are voted into law by the legislature, foreign brokers and investment bankers will be barred from offering their	25X1 25X1
Deregulating private capital movements also would encourage direct foreign investment and facilitate technology transfer. South Korea, for example, has undertaken to modernize financial markets to stimulate the inflow of foreign capital, even though the country's changeover to current account surplus status has drastically reduced the country's foreign capital requirements. Seoul's modernization efforts—which by 1990 will allow foreigners to invest directly into Korean securities—are prompted by Seoul's concern over its ability to act as prime allocator of capital, soaring debt—to—equity ratios for Korea's conglomerates, and a foreign debt burden of \$43 billion.	25X1 25X1
The NICs are also avoiding sharp currency revaluation by initiating selected tariff reductions. Taiwan and South Korea, for example, have taken modest steps to scale back tariff and quantitative restrictions on a number of imports. South Korea, has adopted a reform package that cuts tariffs on about two-fifths of its imports—from an average of around 23 percent in 1983 to 17 percent by 1988. What is more, many imports formerly subject to license now receive automatic approval. Other concessions include opening the domestic market to foreign cigarettes and the US insurance industry.	25X1
Last April, Seoul announced a reform package—which includes a \$2.5 billion fund to stimulate imports from countries with which South Korea has a trade surplus, accelerated import liberalization, and reduced export incentives—designed specifically to slow the growth of its current account surplus with the United States. South Korean tariffs on agricultural commodities and processed foods, nevertheless, remain as high as 60 percent, and beef, citrus fruit, and seafood imports are subject to quotas or outright bans. Moreover, a host of manufactured goods—from competing foreign auto parts to machine tools and personal computers—are kept out through burdensome licensing and administrative requirements.	25 X 1
On the export side, Seoul is limiting the volume of textile and apparel exports to the United States to an average annual growth rate of about 1 percent over the next four years. South Korea, Singapore, and Taiwan are also moving in response to foreign complaints of piracy by enacting more effective protection and enforcement of foreign	

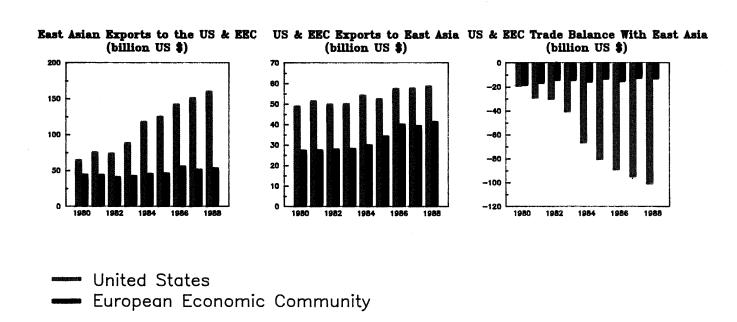
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patents, trademarks, and copyrights. This is especially necessary for Taiwan, where the introduction of sophisticated technology by foreign firms has been discouraged by inadequate intellectual-property protection.	25 X 1
Finally, rising current-account surpluses and growing fears of protectionist legislation in the United States, Europe, and elsewhere, are accelerating East Asian direct overseas investment. In late 1986, for example, the South Korean Minister of Trade and Industry said the government would assist companies planning to establish overseas production facilities— particularly in the United States. This tactic follows the Japanese pattern of establishing a physical presence in the vicinity of primary consumer markets—partly to short-circuit protectionist barriers, and partly to stifle criticism of unfair trade practices by creating local employment opportunities.	25X′
Assessing East Asia's 1987-88 Global Surplus	
We believe the NICs' choice of trade liberalization measures and financial deregulation to obviate the need for sharp exchange rate adjustments means that the region's surplus will grow further before showing any signs of shrinking. The currency appreciation we judge commensurate with the rapid accumulation of foreign exchange reserves in Taiwan and South Korea would mean sharp and immediate reductions in the profitability of a broad range of exports. Tariff reforms, in contrast, will confine necessary price adjustments to a narrow range of goods, while financial reforms will appreciate East Asian currencies gradually at best. Based on our analysis of East Asian policy initiatives and recent trends in Western competitiveness, we thus believe the NICs combined trade surplus will surpass \$20 billion by 1988, pushing the region's as a whole to \$110 billion.	25X1
Expansion of the surplus will be somewhat slower than the previous two years, as import growth runs somewhat ahead of that of exports. Planned increases in investment expenditure over the next two years should, for example, boost South Korea's and Taiwan's real imports by over a third in the form of new orders of capital and intermediate goods, as well as industrial components and raw materials. The expected increase in NIC investment activities should provide a good opportunity for US producers to expand their exports of capital goods to the NICs, not only because	
Nervousness over Western protectionist legislation is especially keen in South Korea's electronics and automobile industries. In response to the EEC's decision to raise tariffs on video cassette recorders by as much as 14 percent prompted, for example, two of the country's manufacturing giants, Goldstar and Samsung, announced plans to set up assembly operations in West Germany and Great Britain. This follows a similar announcement by Hyundai Motor Company to build a car-assembly plant in Canada following hints from Ottawa that tariffs on its cars might be raised. In another instance, worries about the future of steel exports to the United States prompted Pohang Iron and Steel to announce plans to make the single largest foreign	
investment ever by a South Korean company—a fifty—fifty joint venture with US Steel in which \$400 million will be invested to modernize and expand US Steel facilities in the United States.	25 X 1

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imports overall are increasing rapidly, but also because the fall of the US dollar gives US producers a new edge against the traditional Japanese dominance in these markets.
Regarding NIC exports, we believe sales will rise at a somewhat slower pace than in 1985 and 1986 partly because of market saturation in some Western markets—notably automobile exports to Canada. We estimate that NIC exports will expand from about \$131 billion last year to around \$160 billion by 1988. As in the recent past, the key factor for the NICs' continued export success will be improved competitiveness from a continued favorable foreign—exchange—rate environment. The rate of export expansion will be somewhat slower than in 1986 because of a projected 5–10 percent trade—weighted revaluation of NIC currencies against the dollar in response to Western pressures to realign exchange rates.
Improved performance by the NICs will not come entirely at the expense of Japan. Improved terms of trade should enable Japan to add marginally to its global trade and current account surpluses despite the slowdown in real exports because of increased competition from the region's newly industrializing superstars. We judge that without a further dramatic yen appreciation and sharp adjustments in fiscal policy in Japan and the United States, Japan's overall trade balance will expand by about 5 percent annually over the next two years—to around \$90 billion in 1988. Although weak export volume will continue to bridle Japanese economic performance, stronger consumer demand and a large supplementary budget should result in slightly improved economic growth—around 3 percent this year and 3.5 percent in 1988.
Implications
In the short term, improvements in East Asian competitiveness resulting from market-oriented trade policies will continue to pose challenges to US trade fortunes. East Asia's overall surplus with the United States will continue to be dominated by Japanese exports, but Japan's market share will be smaller than the two-thirds share it captured last year as a result of growing competition from the NICs. Although the increase will be slowed by the strengthening of local currencies against the dollar, we estimate the NICs' trade balance with the United States will top \$35 billion by 1988, up from about \$3.5 billion in 1980.
Trade across the Pacific will increasingly involve high-technology products in head-to-head competition with large US manufacturers. Last year, for example, as an appreciating yen added \$1,300 to the price of the average Japanese car in the US market, automobile production in South Korea topped 455,000 units, nearly half of which were exported to the United States. For 1987, Korean automobile manufacturers expect to produce 860,000 units, and exports to the United States are expected to reach 470,000 vehicles. Similar regional diversification in a host of product lines—including electronics, steel, textiles, shipbuilding, machine tools, and others—will only add to the

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Figure 1



a. 1986 estimated; 1987-88 projected

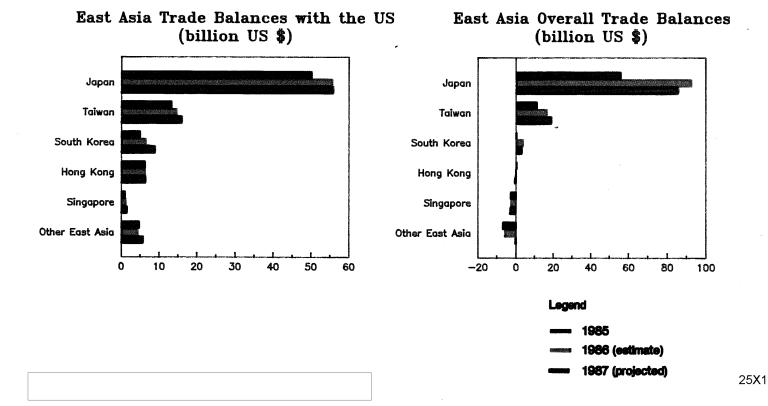
East Asian Auto and Electronics Industries: Where Are They Headed?
Japanese technology transfer within the region—a byproduct of Japanese efforts to remain competitive by "outsourcing" component assembly operations—is improving overall East Asian competitiveness in automobiles and electronics, two industries that, unlike steel, shipbuilding, and textiles, Japan will continue to dominate. From the US perspective, however, the effect will be the same—increased competitive pressure by East Asian states on large domestic industries.
As Japan is deemphasizing consumer electronic products in favor of industrial electronic systems, the beneficiaries are proving to be the region's NICs. South Korean exports of videocassette recorders to the United States reached 2.6 billion units in 1986, while IBM-compatible personal computers, which use Japanese-manufactured integrated circuits, have risen sharply in a sluggish US market. Meanwhile, TDK, a large Japanese electronics firm, boosted production of tapes and other consumer products in subsidiary plants in Taiwan and South Korea last year by 30 percent in response to the strong yen. For the same reason, Toshiba announced last October that it would relocate half of its color television production to Singapore.
In the auto industry, Japan's increasing concentration on higher performance and luxury models has paved the way for exports at the lower end of the product line by South Korea's Hyundai. Hyundai even anticipates exports to Singapore, Hong Kong, and Taiwan, according to US Embassy reporting. But the firm remains uncompetitive in Japan, largely as a result of a dependence on Japanese firms for the production of complicated subsystems such as engines and transmissions.
In the past year or so, Toyota, Mitsubishi, Fuji Heavy Industries, and Isuzu have entered into joint ventures, technical cooperation agreements, and outright equity purchases with automobile firms in Taiwan. Japanese car makers are hoping to cut yen-bloated car prices by building up the local content of their Taiwan models. For its part, Taiwan's car industry will receive a big boost in its long-term goal of developing its automobile export potential—a goal dictated, in large measure, by national pride and a sense of competition with South Korea. The current intraregional trade pattern—featuring the supply to Japan of simpler parts, outsourced from Japanese firms because of low value added—

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will probably persist for the next five years or so.

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Figure 2

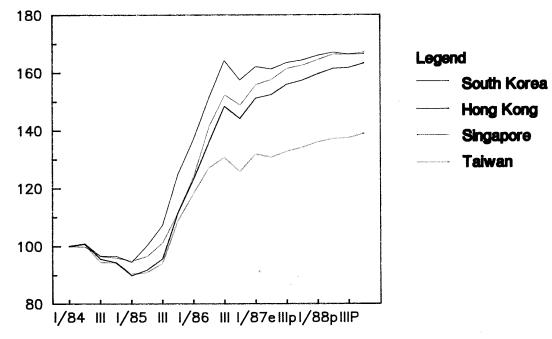


Although we expect modest increases in area purchases of Western products, NIC economies will concentrate their foreign purchases on high-quality and price-competitive Japanese capital and consumer goods. As a result, the NICs will continue to register large trade deficits with Japan-roughly equal to the \$18 billion of 1986while running huge offsetting surpluses with the United States. Goods in which the West has a comparative advantagemainly agricultural products will continue to face stiff entry barriers as regional governments endeavor to protect local industry from foreign competition. Indeed, those products affected by recent tariff and quota reductions have, for the most part, excluded exports in which the United States has a comparative advantage. As for products that have been touched by deregulation, the West will remain at a competitive disadvantage with comparable Japanese products because of lower transport costs and superior delivery and servicing schedules.
Over time, however, we believe that East Asia will continue toward more openness in trade, including further reductions in import barriers—providing greater market access to foreigners and more export—oriented economic policies. As the relationship expands to include exchanges of labor—intensive and lower technology consumer goods for more capital—intensive and technology intensive goods, we believe that the United States will reap an increasing share of the benefits. Prospects for US sales in East Asia are especially promising in knowledge—intensive and high—technology products such as coal—mining and oil—extraction equipment, hydroelectric plants, locomotives, aircraft, and computers.
Further trade liberalization measures—although restraining trade—and current—account surpluses in the short run—will make East Asia a more formidable presence in international markets as time passes by forcing the streamlining of production and shifting of productive resources as market forces dictate. Financial and tariff liberalization measures by East Asian economies will also contribute to even stronger currencies in the early 1990s by improving the efficiency of their manufacturing sectors.

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Figure 3





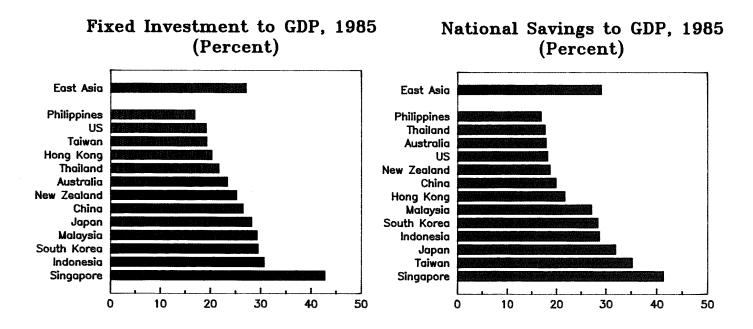
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	Appendix
i	East Asia: Financing Investment
of savings and investment. just over 60 percent in 1975 fixed investment expenditure The reason is that investmen	and monetary policies, and rapid employment and output need economic policies, are further reinforced by high rates East Asian GDP as a percent of US GDP grew steadily from to almost 80 percent in 1985. During that period real gross in East Asia slightly exceeded that in the United States. In the expenditures in 1985 absorbed about 27 percent of GDP in the United States.
rates of both public and priv amounted to 28 percent of C the NICs, where the governm 1985 reached \$76 billion; wit up international reserves, ret rates in Hong Kong and Taiw record-breaking 47-percent savings plan. Even in Hong formation has been in declin result, Hong Kong has been international reserves. Altho	stment spending in East Asia are made possible by higher rate savings. In 1985, national savings in East Asia GDP, compared with only 14 percent in the United States. In nent takes an active development role, private savings in th \$60 billion in investment, the remainder was used to build tire foreign debt, or invest abroad. Average national savings van exceed 30 percent of GNP, and Singapore's savings rate in 1986 owes much to a mandatory employee Kong and Taiwan, where in recent years the rates of capital e, national savings in 1986 were holding their own. As a exporting capital and Taiwan has amassed huge bugh South Korea fell short of savings self-sufficiency after national savings have increased significantly, equalling one
East Asia's Foreign Debt: L	ess a Problem as Time Passes
Between 1979 and 198	86, we estimate that the long- and short-term indebtedness pnomies ballooned nearly 146 percent, to \$194 billion. The
region's newly industrializing indebtedness to almost \$64 to an almost threefold increase,	countries witnessed a \$33 billion jump in their foreign billion, while East Asia's less developed economies recorded to about \$130 billion. The pattern of debt accumulation the past few years reflects the countries' different stages
As the economies of t	the East Asian NICs have taken off by virtue of the export s reliant on foreign savings to finance growth. After 1983, and current account surpluses enabled this group to cease
for example, large and growing being a net importer of foreign	gn capital to become a net exporter. While foreign debt growth has decelerated sharply, with much of the increase

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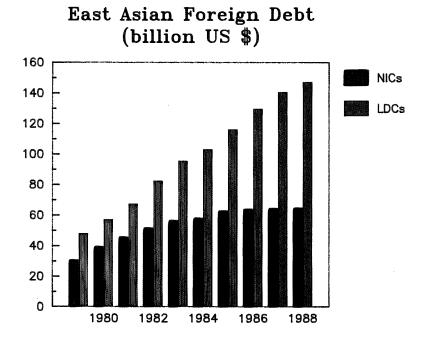
Figure 4



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	The major success story within the group of East Asian NICs is South Korea. Traditionally a current account deficit and capital importing country, since late 1985 South Korea has run trade surpluses for the first time in its modern history—about \$3.5 billion in 1986. South Korea's current account surplus—\$4.6 billion in 1986—is forecast to grow as much as \$500 million in 1987. This will enable the country to start running down its stock of external debt—estimated in excess of \$50 billion in 1986—especially by allowing short—term credit lines to mature. This will be an historic event: the first example of a developing country that borrows heavily, uses the money to build a modern industrial base, and then uses that base to pay off its obligations.	25X1
	The East Asian less developed economies, on the other hand, are typical of developing economies attempting to build a modern economic base, while at the same time being handcuffed by low prices for commodities exports. Although savings rates are generally higher than in the West, the region's LDCs are forced to import capital in relatively large doses to finance government-sponsored development schemes. Unfortunately, many such programs concentrate on import substitution rather than manufacturing for export. The result is that export growth is insufficient to service	
	interest payments on new debt, which aggravates the current account deficit.	25 X 1

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Figure 5



a. 1986 estimated; 1987-88 projected.

NEAR-TERM OUTLOOK FOR EAST ASIAN COMPETITIVENESS: SPOTLIGHT ON THE NICS

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- 1 JOHN A. WIANT, DEPUTY DIRECTOR OFFICE OF INTELLIGENCE LIAISON, RM 6635, DEPARTMENT OF STATE
- 1 JOHN FINNEY, DEPUTY DIRECTOR EAP/PHL, RM 5311, DEPARTMENT OF STATE
- 1 JOSEPH B. WINDER, POLICY PLANNING STAFF RM 7330, DEPARTMENT OF STATE
- 1 JOSEPH SNYDER, DEPUTY DIRECTOR FOR INDONESIA, MALAYSIA, BRUNEI, EA&P, RM 5206, DEPARTMENT OF STATE
- 1 MAJORIE NIEHAUS, OFFICE OF ANALYSIS FOR EAST ASIA AND PACIFIC/SA, RM 8647, DEPARTMENT OF STATE
- 1 MICHAEL CROSSWELL, OFFICE OF DEVELOPMENT PLANNING BUREAU FOR ASIA, RM 3208, DEPARTMENT OF STATE
- 1 NICHOLAS BURAKOW, EB/IFD/OMA RM 4830, DEPARTMENT OF STATE
- 1 PAUL P. PILKAUSKAS, TRADE AND COMMERCIAL AFFAIRS TEXTILES DIVISION, RM 3421, DEPARTMENT OF STATE
- 1 PAULA CAUSEY, OFFICE OF ANALYSIS FOR EAST ASIA AND PACIFIC/SA, RM 8647, DEPARTMENT OF STATE
- 1 PETER W. RODMAN, DIRECTOR POLICY PLANNING STAFF, RM 7311,
 DEPARTMENT OF STATE
- 1 RICHARD CLARK, JR, DEPUTY ASSISTANT SECRETARY FOR ANALYSIS, INR, RM 6535, DEPARTMENT OF STATE
- 1 RICHARD L. WILSON, DIRECTOR, OFFICE FOR INDONESIA, MALAYSIA, BRUNEI, AND SINGAPORE AFFAIRS, RM 5206, DEPARTMENT OF STATE
- 1 ROBERT DUBOSE, DIRECTOR OFFICE OF GLOBAL ISSUES, RM 2844, DEPARTMENT OF STATE
- 1 SHEPHARD LOWMAN, DIRECTOR, OFFICE FOR VIETNAM, LAOS, AND CAMBODIA AFFAIRS, RM 5210, DEPARTMENT OF STATE
- 1 THE HON MICHAEL H. ARMACOST, UNDER SECRETARY OF STATE FOR POLITICAL AFFAIRS, RM 7240, DEPARTMENT OF STATE
- 1 THE HON GASTON SIGUR, ASSISTANT SECRETARY FOR EAST ASIAN AND PACIFIC AFFAIRS, RM 6205, DEPARTMENT OF STATE

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1 - VERNE DICKEY, OFFICE FOR PHILIPPINES AFFAIRS RM 5311, DEPARTMENT OF STATE	
DEPARTMENT OF DEFENSE	
1 - REAR ADMIRAL EDWARD B. BAKER, JR, US NAVY, OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE, ISA/E, RM 4C839, PENTAGON 1 - JOHN J. SLOAN, DEFENSE INTELLIGENCE OFFICER EAST ASIA AND PACIFIC, RM 2C238, PENTAGON 1 - BRIG GEN L.W. SMITH, USMC, DIRECTOR OF INTELLIGENCE D150, RM 2117, NAVY ANNEX 1 - BRIG GEN LARRY DILLINGHAM, USAF, OJCS, J-3 RM 2D921, PENTAGON 1 - BRIG GEN PHILIP M DREW, USAF, ASSIST DEPUTY DIRECTOR FOR POLITICS-MILITARY, OJCS, RM 2E976, PENTAGON 1 - DON EIRICH, OSD/ISA RM 4C839, PENTAGON 1 - LT COL EDWARD HAYDASH, HQDA (DAMI-FII) RM 2A474, PENTAGON 1 - LT COL JAMES E. SMITH, USAF, OJCS/J-5/FESA RM 2E973, PENTAGON 1 - LT COL JAMES E. SMITH, USAF, OJCS/J-5/FESA RM 2E973, PENTAGON 1 - LT COL RICHARD A. RICE, J5 FESA RM 2E973, PENTAGON 1 - LT COL WILLIAM WISE, USAF, OSD/ISA RM 4C839, PENTAGON 1 - LT CROBERT COOEY, USAF, HQ USAF/INER RM 4B-870, PENTAGON 1 - MAJ DON CALL, USMC, HQ USMC/INTP RM, NAVY ANNEX 1 - REAR ADMIRAL W. O. STUDEMAN, DIRECTOR OF NAVAL INTELLIGENCE NOP-009, RM 5C600, PENTAGON 1 - ROB HUDDLESTON, JSI/3B RM 1C938B, PENTAGON 1 - THE HON RICHARD L. ARMITAGE, ASSISTANT SECRETARY FOR INTERNATIONAL SECURITY AFFAIRS, RM 43808, PENTAGON 1 - KARL D JACKSON, OSDISA RM 4E816, PENTAGON	
DEFENSE INTELLIGENCE AGENCY	25X1
1 - LT GEN LEONARD H. PERROOTS, DIRECTOR DEFENSE INTELLIGENCE AGENCY, RM 3E258, PENTAGON	

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NATIONAL SECURITY AGENCY	
1 - IT GEN WILLIAM ODOM DIRECTOR MATIONIAL GEOLIDITY A GENEVA	
1 - LT GEN WILLIAM ODOM, DIRECTOR NATIONAL SECURITY AGENCY, RM, FORT MEADE, MD	
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DEPARTMENT OF COMMERCE	
1 - MELVIN W. SEARLS, JR., DEPUTY ASSISTANT SECRETARY FOR EAST ASIA AND	
THE PACIFIC, RM 3820, DEPARTMENT OF COMMERCE	
1 - GEORGE PAYNE, RM 6840, DEPARTMENT OF COMMERCE 1 - H.P. GOLDFIELD, ASSISTANT SECRETARY FOR TRADE DEVELOPMENT, RM 3832,	
DEPARTMENT OF COMMERCE	
1 - KENT R. STAUFFER, OFFICE OF THE PACIFIC BASIN THRU DOUG MULHOLLAND,	
RM 2310, DEPARTMENT OF COMMERCE 1 - LINDA DROKER, OFFICE OF PACIFIC BASIN RM 2310, DEPARTMENT OF	
COMMERCE	
1 - ROGER SEVERANCE, DIRECTOR OFFICE OF THE PACIFIC BASIN, RM 3820, DEPARTMENT OF COMMERCE	
1 - RONALD OECHSLER, RM 2229, DEPARTMENT OF COMMERCE	
1 - STEPHEN HALLSKI, RM 2034, DEPARTMENT OF COMMERCE	
DEPARTMENT OF TREASURY	
1 - DOUGLAS MULHOLLAND, DEPUTY ASSISTANT TO THE SECRETARY FOR NATIONAL SECURITY, RM 4326, DEPARTMENT OF TREASURY	
1 - BARRY NEWMAN, THROUGH LILLIAN ALSTON RM B1127, DEPARTMENT OF	
TREASURY 1 - ROB ANDERSON RM R1127 DEPARTMENT OF TREASURY	
1 - BOB ANDERSON, RM B1127, DEPARTMENT OF TREASURY 1 - CIRO DEFALCO, IDN RM 5221, DEPARTMENT OF TREASURY	
1 - DAVID MULFORD, ASSISTANT SECRETARY INTERNATIONAL AFFAIRS, RM 3221,	
DEPARTMENT OF TREASURY	
1 - JAMES CONROW, DAS INTERNATIONAL AFFAIRS, RM 3221, DEPARTMENT OF TREASURY	
1 - MIVE O'CONNED TUDU LULIANI ALCTONI DIA DASCE DEDADENTE:	

1 - MIKE O'CONNER, THRU LILLIAN ALSTON RM B1127, DEPARTMENT OF TREASURY

1 - WILLIAM MCFADDEN, OS/IDN THRU LILLIAN ALSTON, RM B1127, DEPARTMENT OF TREASURY

1 - WILLIAM QUINN, IDN RM 5221, DEPARTMENT OF TREASURY

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1 - LESLIE ROSS, ERS/IED ASIA BRANCH, RM 350, GHI BUILDING 1 - SARA SCHWARTZ, RM 300, 600 17 ST NW WASHINGTON, DC	
AGENCY FOR INTERNATIONAL DEVELOPMENT	
1 - HENRY L. MILES, ANE/EA/I RM 6644, WASHINGTON, DC	
FEDERAL RESERVE BOARD	
1 - ROBERT EMERY, RM B-1266, WASHINGTON, DC	
INTERSTATE COMMERCE COMMISSION	
1 - FELTON JOHNSTON, JR., VP/INSURANCE OPIC, RM 319, WASHING 1 - GERALD WEST, VP/DEVELOPMENT OPIC, RM 424, WASHINGTON, I 1 - ROBERT DRAGGON, VP/FINANCE OPIC, RM 319, WASHINGTON, DO	חר
UNITED STATES EXPRT-IMPORT BANK	
1 - RAY ALBRIGHT, VP/ASIA DIVISION RM 1129, WASHINGTON, DC	
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